

LEADING PLAYER ACROSS THREE BUSINESS SEGMENTS









HOSPITALITY





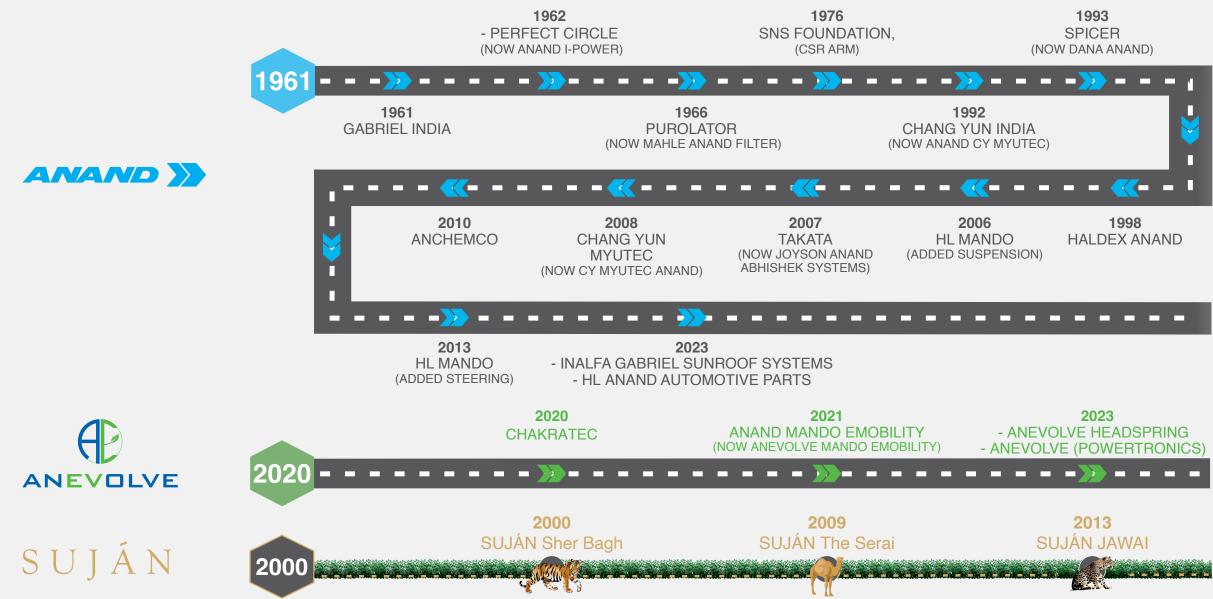


FACTS AT A **GLANCE**





SIX DECADES⁺ OF **BUILDING TRUST**



www.anandgroupindia.com

1995-1997 - ANSYSCO - HENKEL ANAND - FAURECIA - BEHR (NOW MAHLE ANAND THERMAL) - MANDO (BRAKES) (NOW HL MANDO) - VALEO FRICTION

LEADING THROUGH STRONG GOVERNANCE



Anjali Singh Chaiperson & Managing Trustee DCA Foundation

Deep C Anand Foundation







Kiran D. Anand Trustee

Lorenzo Piaget

Trustee

Jaisal Singh Trustee

Rohit Arora Trustee

Deepak Chopra

Trustee



Jaisal Singh Co-Chairman, HL Mando Anand India Chairman, ANEVOLVE Chairman, SUJÁN Member, PC & FARC



Anjali Singh

Member, PC & OC

Executive Chairperson, Group Supervisory Board

Executive Chairperson, ANAND & Gabriel India

Chairperson, Dana Anand India

Group Supervisory Board

Rohit Arora

Founder & Chairman,

Silverskills

Member, PC & FARC

Lorenzo Piaget Partner. Piaget & Associés Member, FARC



Tejpreet Chopra President & CEO. Bharat Light Power Member, OC & FARC



Jean-Louis Chaussade

Chairman,

JLCH Conseil, Paris

Deepak Chopra Co-Chairman, Jovson ANAND Abhishek Safety Systems Member, PC & OC



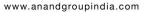


Mahendra K. Goyal Group President & Chief Executive Officer



Sumit Bhatnagar Group President, Managing Director, ANEVOLVE

Committees of the Group Supervisory Board - OC: Operations Committee I PC: Personnel Committee I FARC: Finance, Audit and Risk Committee





Anjali Singh Chairperson



Jaisal Singh Vice Chairmar

ANAND Executive Board



Sunil Kaul Group President & Chief Technology Officer, Vice Chairman, ANEVOLVE



Jagdish Kumar Group President & Chief Financial Officer





S. Sarathi Group President & Chief Assurance Officer

DRIVING THE FUTURE SUSTAINABLY

Vision:

To Create **Value Sustainably**

Through Pursuit of Excellence and Good Governance



BE THE FIRST CHOICE FOR CUSTOMERS





CREATE INSPIRED LEADERSHIP & PROMOTE ENTREPRENEURIAL SPIRIT

BUILD & SUSTAIN

PARTNERSHIPS

STRATEGIC











ACHIEVE SUPERIOR BUSINESS PERFORMANCE & GROWTH





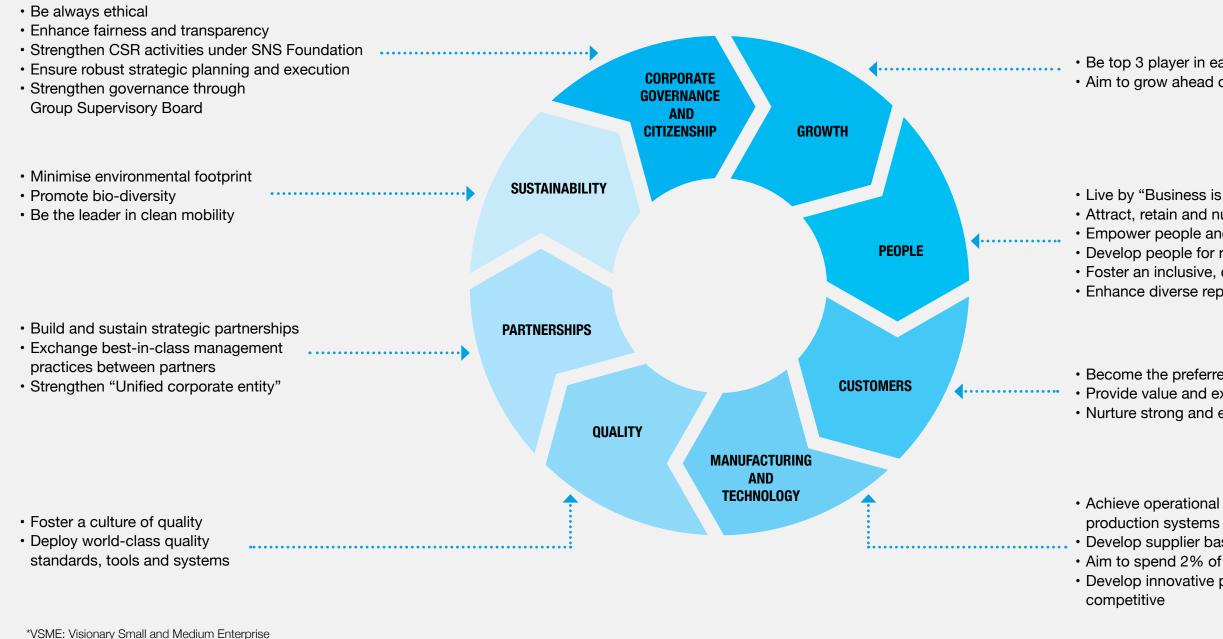
OPERATE IN AN ENVIRONMENTALLY RESPONSIBLE MANNER

ASPIRE & DARE TO BE INNOVATIVE

FOSTER INCLUSION, **EMBRACE DIVERSITY &** PROMOTE EQUITY

NURTURE & ENHANCE BRAND VALUE

BELIEFS & BUSINESS PHILOSOPHIES



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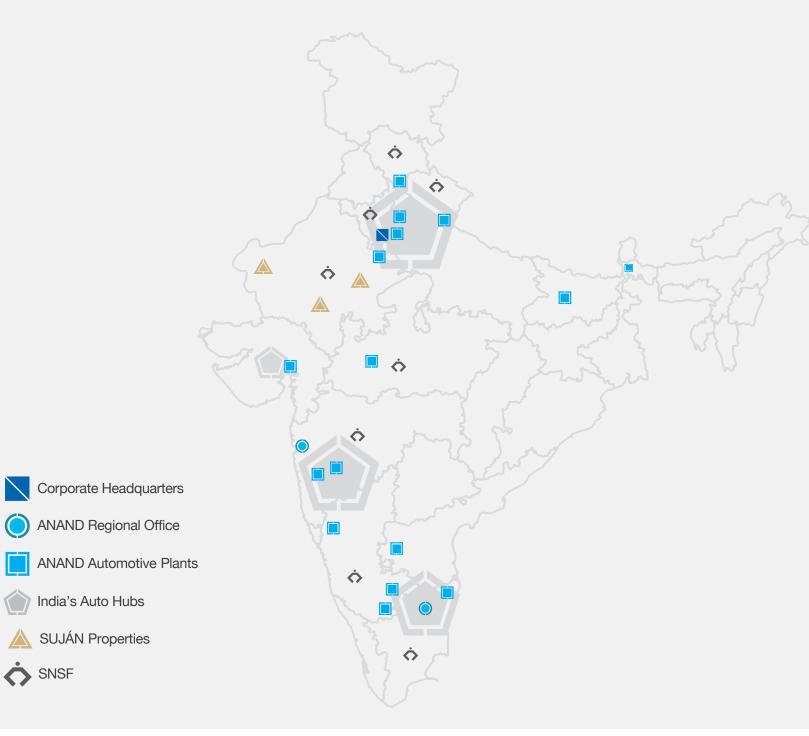
· Be top 3 player in each segment • Aim to grow ahead of the market

· Live by "Business is 90% people" Attract, retain and nurture talent • Empower people and encourage accountability • Develop people for required skills and experience · Foster an inclusive, collaborative culture • Enhance diverse representation at all levels

• Become the preferred supplier of our customers • Provide value and exceed customer expectations • Nurture strong and enduring customer relationships

 Achieve operational excellence through lean • Develop supplier base through VSME* programme · Aim to spend 2% of sales in R&D Develop innovative processes and products to stay

BEING CLOSE TO **CUSTOMERS**



Present across 14 sta

Himachal Pradesh (Parwanoo)
SINS Foundation
New Delhi (Corporate Headquarters)
ANAND SUJÁN
Haryana (Gurugram, Manesar)
ACYM ANEVOLVE CABRIEL HI. HO
Uttar Pradesh (Greater Noida)
Uttarakhand (Pantnagar)
Rajasthan (Bhiwadi, Neemrana, Ranthambh
Madhya Pradesh (Dewas)
GABRIEL SNS Foundation
Bihar (Patna)

Vest Bengal (Siliguri)
Gujarat (Ahmedabad, Sanand)
Aaharashtra (Aurangabad, Mumbai, Pune MAND » ANCHEMCO CABRIEL FORVIA
Andhra Pradesh (Anantapur)
Karnataka (Bangalore, Jodhalli, Malur)
amil Nadu (Chennai, Hosur)

ates in India	
ore, Jaisalmer, Jawai Bandh) <mark>U J Á N</mark>	
Jashik, Pirangut, Satara)	
Coof systems O JOYSON MRHLE HL Mando SNS Foundation Valeo	

OUR PARTNERS

JOINT VENTURE PARTNERS

CY Myutec, Korea Dana Incorporated, USA Forvia Clean Mobility, France Henkel KGaA, Germany Headspring, Japan HL Mando, Korea Joyson Safety Systems, USA MAHLE GmbH, Germany Valeo, France

**Revenue and employee count is of SAF Holland (parent company of Haldex)

TECHNICAL COLLABORATIONS

KONI BV, The Netherlands KYB Corporation, Spain/ Japan Inalfa Roof Systems, Netherlands Yamaha Motor Hydraulic Systems, Japan



Revenue: US\$ 10.6 Bn Employees: 41,800+



Employees: 1,50,000+

<u>Valeo</u>

Revenue: US\$ 23.8 Bn Employees: 1,12,700+

(Henkel)

MAHLE

Revenue: US\$ 23.3 Bn Employees: 47,700+

Revenue: US\$ 13.9 Bn Employees: 72,300+

KYK* SPAIN



Employees: 4,900+



Employees: 43,000+



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Source of information (websites and annual reports) -

Revenue and No. of employees are for FY 2023-24

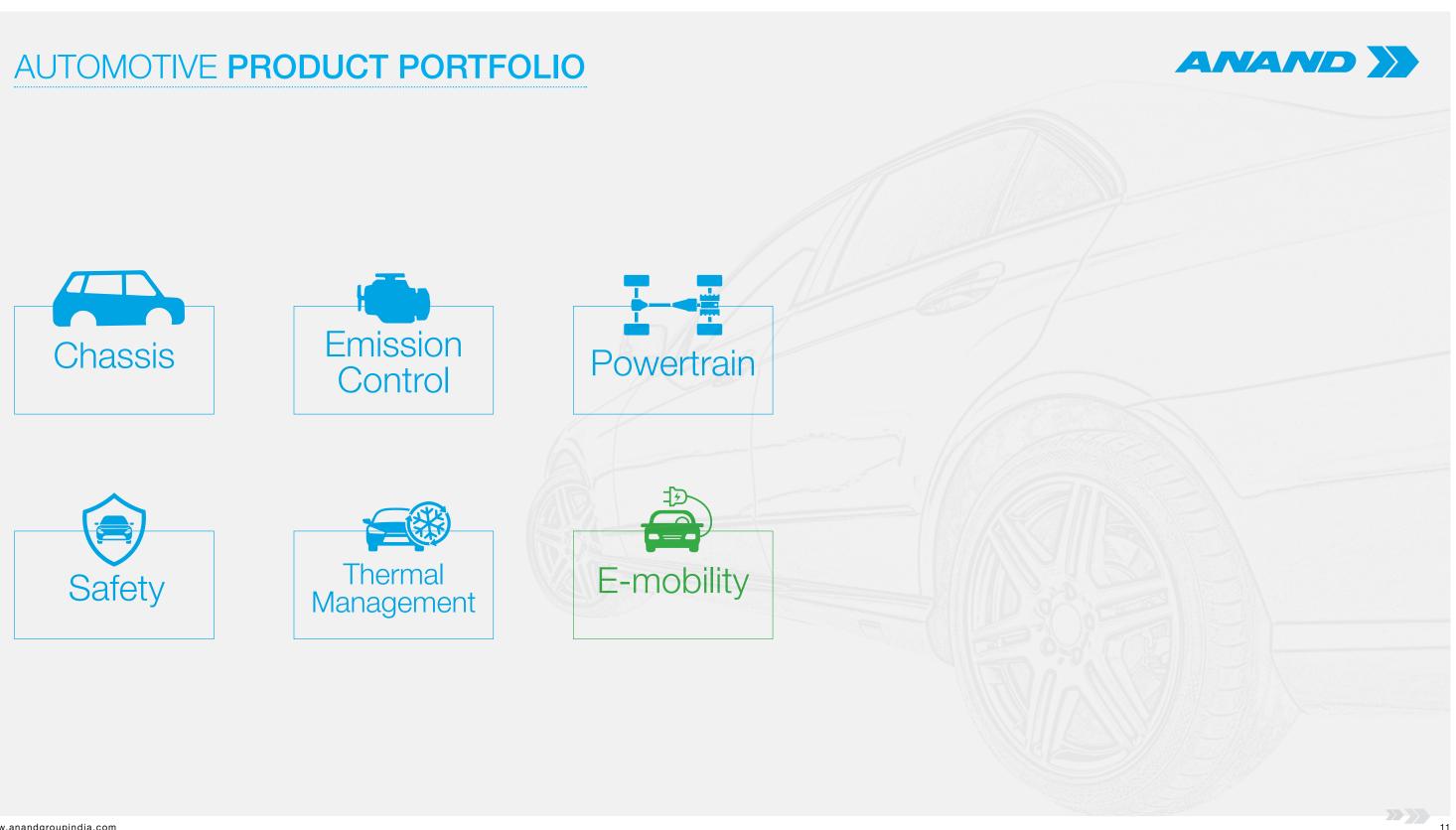


AUTOMOTIVE CUSTOMER PRESENCE









AUTOMOTIVE PRODUCT PORTFOLIO A CHASSIS



- Struts
- Dampers
- Front Forks
- E-Assisted Adjustable Shock Absorbers
- Semi Active Suspensions
- Frequency Selective Dampers (FSD)
- Inverted Front Forks (IFF)
- Cabin Dampers- Railway Dampers



ABS/ESC

- Master Cylinder & Booster
- Caliper Brake
- Drum Brake
- Rack Electric Power Steering System
- Column Electric Power Steering System
- Manual Rack & Pinion (Steering Gear Box)
- Suspension Strut Assembly
- Suspension Shock Absorber Assembly





HENKEL ANAND INDIA

Established in 1996

- Reinforcement Structural Pads
- Structural Adhesives
- Stiffening Foams
- Sealants & Coatings
- Anti Flutter
- Sealing Tapes & Pillar Fillers
- Anti-Vibration Pads
- Direct Glazing Adhesives





INALFA GABRIEL SUNROOF SYSTEMS

Established in 2023

- Bottom Loaded Top Slider (BLTS)

- Tilt Vent Slider (TVS)



AUTOMOTIVE PRODUCT PORTFOLIO I- POWERTRAIN



ACYM **ANAND CY MYUTEC AUTOMOTIVE**

Established in 1992

- Brass Synchroniser Rings Single Cone, Double Cone, Triple Cone with Carbon - Steel Synchroniser Rings Single Cone, Double Cone with Carbon
- Dog Gears- Aluminium Forged and Machined Parts



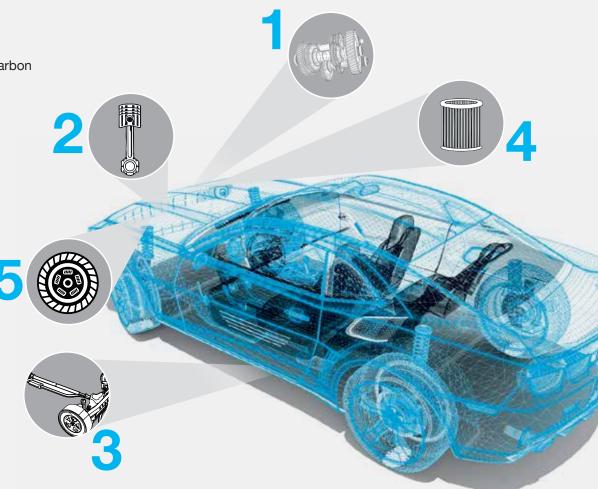
POWER ANAND I-Power Established in 1976

- Piston Rings
- Clutch Pressure Plates
- Slack Adjusters
- Differential Housings
- Wheel Hubs
- SG and Grey Iron Castings



MAHLE **MAHLE ANAND** FILTER SYSTEMS Established in 1997

- Air intake systems/ Fuel Filter Modules/ Oil Filter Modules
 - Cylinder Head Covers
 - Air Intake Manifolds
 - Carbon Cansiters
 - Cabin Air Filters
 - Oil Cooler/ Hear Exchangers
 - Oil Mist Separator for ICE







- Axles







CY MYUTEC ANAND

Established in 2008

- High Precision Single Cone Synchroniser Rings - Multi-Cone Synchroniser Rings of Brass & Steel



DANA ANAND INDIA Established in 1993

- Drive Shafts - Drivetrain Components



VALEO FRICTION MATERIALS INDIA

- Clutch Friction Material - Brake Friction Material - Friction Washer

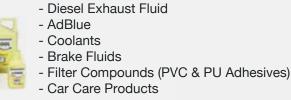


AUTOMOTIVE PRODUCT PORTFOLIO (S) SAFETY (C) EMISSION CONTROL



ANCHEMCO INDIA Established in 1995

ANCHEMCO





JOYSON ANAND ABHISHEK SAFETY SYSTEMS

- Established in 2020
- Seat Belts
- Air Bags
- Steering Wheel
- Integrated Safety Solutions

Established in 1997

- HVAC System

- Motor Shroud)
- Visco Clutch
- Blower System

MAHLE MAHLE ANAND



FORVIA •faurecia **FAURECIA EMISSIONS CONTROL TECHNOLOGIES INDIA** Established in 1997

- Catalytic Converters - Diesel & Gasoline Particulate Filters - Selective Catalytic Reduction (SCR) - Silencers/Muffers- Ammonia Storage & Delivery System (ASDS) - Exhaust Heat Power Generation (EHPG) - Exhaust Heat Recovery System (EHRS) - Acoustic Valves

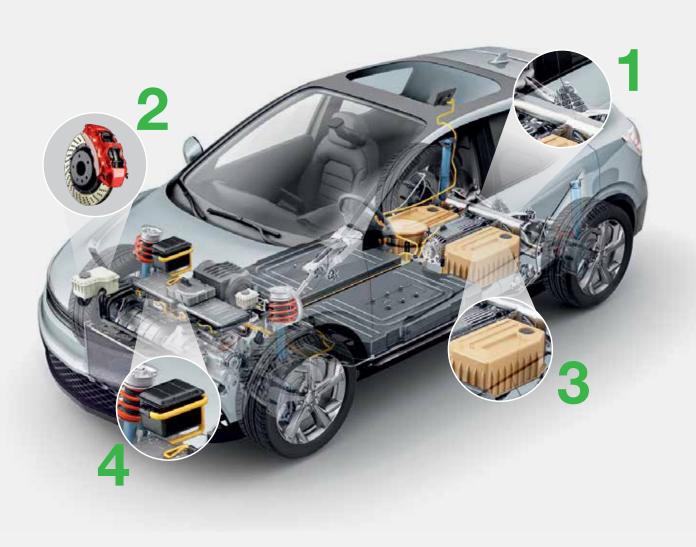


THERMAL SYSTEMS

- Exhaust Gas Re-circulation Valve (EGR) - Integrated Charge Air Cooler (iCAC) - Engine Cooling Module (Radiator with Fan



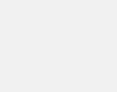
AUTOMOTIVE PRODUCT PORTFOLIO



DAN **DANA ANAND** INDIA

Established in 1993 - E-Axles for BEV & Hybrids





MAHLE **MAHLE ANAND THERMAL SYSTEMS**

Established in 1997

- i-Condensors
- e-Compressors
- Climate Control Module (CCM)
- PTC Heater
- Chiller Unit
- Electronic Expansion Valve (eXV)
- Battery Cooling Box
- Battery Cooling Plate





- MOC (EPB - Electric Parking Brake)



MAHLE MAHLE ANAND **FILTER SYSTEMS**

Established in 1966

- Liquid Management Module for Electric Vehicle (OGA) - Water Jackets for Inverter Box - Lean Module Covers for Battery Packs - Active Oil Mist Separator for H2 ICE (HPI) - Humidifier for FCV - Exhaust System for FCV



GABRIEL INDIA, THE FLAGSHIP COMPANY



- Established in 1961, a public listed company
- · Pioneer of Ride Control Products in India with state-of-the-art integrated operations
- Strong R&D focus, employing 72 specialists, highest in the industry
- Revenue ₹33.4 Bn, as compared to ₹29.7 Bn in FY22-23 (YoY 12.5%)









Number 1 Brand in Aftermarket Leadership with market share of >31% FY 2024, in India

Long-Standing Client Relationships

Only company in suspension with meaningful presence across all vehicle segments: 2-3W, PC, CV and Railways Segments



Technology Centres

- 1. Technology Centre Four Wheelers & Commercial Vehicles, Chakan
- 2. Technology Centre Two Wheelers Advance Suspension Technology, Hosur
- 3. Gabriel Europe Engineering Centre, Belgium







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TATA MOTORS VENDOR CONFERENCE 2024

ANEVOLVE is India's premier Future Tech platform, creating, designing, and manufacturing tech solutions for electric mobility an other sectors.





SUJÁN CAMPS PROPERTIES & EXPERIENCES

TRANSFORMATIVE AND EXPERIENTIAL TRAVEL









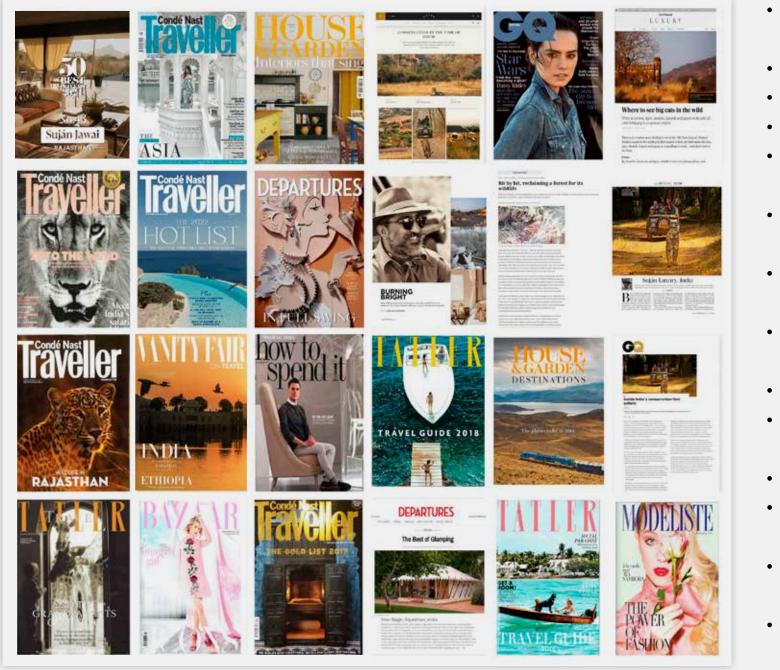




SUJÁN

SUJÁN GLOBAL RECOGNITIONS

SUJÁN has established itself on the global highend luxury tourism scene and has won prestigious accolades.



- - World 2023, 2024
 - Globe right now, 2022
 - World 2023
- Lovers 2023

- India 2022
- - Hotels in the World

SUJÁN

• SUJÁN JAWAI ranked No. 43 in the The World's 50 Best Hotels 2024 • Tatler Best Honeymoons in the World 2023 • Tatler Best Spas in the World 2023 Elite Traveller Top 50 ECO Suites 2023 • 10 Best Luxury Holidays for 2023 CNT Readers Choice Best Boutique Hotels in India 2023 • Condé Nast The 10 Best Family Holidays in the • Country Life UK: The Best Safari Lodges in the • The Most Beautiful Eco Hotels in the

• Condé Nast Traveller (CNT) Gold List 2023 • The Telegraph: Best Holidays for Wildlife

• Afar: The World's 15 Best Glamping Sites 2023 • Departures Magazine: A Conservation Tourism Project Like No Other 2023 Condé Nast Readers Choice Best Hotels in

• CNT Hot List 2022: Best Newly Designed

ANAND GROUP CORPORATE



BUSINESS DEVELOPMENT

AFTERMARKET

HUMAN RESOURCES & ANAND U



GROUP COMMUNICATIONS

CORPORATE SOCIAL RESPONSIBILITY

MANAGEMENT & GOVERNANCE



INTERNAL AUDIT, FINANCE, TAX & LEGAL

INFORMATION TECHNOLOGY

EXCELLENCE IN MANUFACTURING, CORPORATE MATERIALS



TECHNOLOGY & INNOVATION



INFRASTRUCTURE & SUSTAINABILITY



GROUP STRATEGY

BUSINESS DEVELOPMENT

CUSTOMER RELATIONSHIPS

- Leveraging automotive industry network built across six decades
- Holding Customer Technology Days
- · Conducting customer satisfaction surveys

BUSINESS INTELLIGENCE

- Market intelligence & analysis Market, Regulatory, Customers, Competitors
- Identifying new business opportunities

VOICE IN THE INDUSTRY

- Membership and representation in industry associations (ACMA, CII, SIAM, etc.)*
- · Visibility in industry publications and presence in trade shows and exhibitions



AUTO EXPO 2023



BHARAT MOBILITY GLOBAL EXPO 2025 INAUGURATION

CII HARYANA STATE ANNUAL SESSION 2023-24



MASHOK LEYLAND



Mahindra

Rise





TVS 🎽





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BUSINESS DEVELOPMENT CONNECTING WITH KEY AUTOMOTIVE CUSTOMERS

Technology Days and Auto Expo are an integral part of customer connect and branding for ANAND.



ANAND TECHNOLOGY DAY FOR MSIL 2023

ANAND TECHNOLOGY DAY FOR TATA MOTORS 2024



ANAND TECHNOLOGY DAY FOR SUZUKI JAPAN 2024

ANEVOLVE TECHNOLOGY DAY FOR HERO 2024



AUTO EXPO 2023 INAUGURATION

BUSINESS DEVELOPMENT GARNERING CUSTOMER APPRECIATION



MARUTI SUZUKI VENDOR CONFERENCE 2024



TATA MOTORS ANNUAL SUPPLIER CONFERENCE 2023



mahindra^{Rise}



ASHOK LEYLAND GOLD AWARD 2023

TATA MOTORS ANNUAL SUPPLIER CONFERENCE 2024





MAHINDRA VENDOR CONFERENCE 2025



SUZUKI MOTORCYCLE INDIA ANNUAL SUPPLIER CONFERENCE 2024

HUMAN RESOURCES NURTURING AND GROOMING OF TALENT

OE Model - Pioneered the "Operating Engineer" Model, which has enabled ANAND locations being union free and also managed by educated workforce

Developing Leadership from within -

- ANAND Leadership Development Programme (ALDP) is a 18-month programme for high-potential leaders
- Human Capital (HC) Programme identifies talent for development at junior/midmanagement levels

Talent management programmes -

- Coaching & Mentoring structured programmes for senior leaders and ALDP participants
- Sponsored Higher Education & Training partnerships with premier Indian institutes (IIM, ISB, XLRI) for customised programmes

World of Opportunities -

- ANAND people are sent overseas for training at JV partner locations
- Overseas Education opportunities for senior leaders at top global universities (Oxford, MIT, INSEAD)

Career Mobility - Cross-fertilisation of skills and growth opportunities across ANAND companies and JV Partners

Diversity and Inclusivity: Foundational to our culture -

- With presence in >60 locations across India, ANAND employs talent from diverse backgrounds and geographies
- Provides accommodation facilities and other amenities to encourage women seek employment





HUMAN RESOURCES DEVELOPING RESOURCES THROUGH ANAND U

- 'ANAND U' is the ANAND Corporate University that meets the HR development needs of group companies
- ANAND U has been contributing towards people development since 1991
- ANAND U offers training support and guidance through three academies -
 - Leadership Academy
 - Operational Excellence Academy
 - Development Academy
- It is focused on four major areas of people development: Operational Excellence, Talent Development, Technical Interventions and Development of Operating Engineers
- Training modules
 - Classroom for face to face learning
 - E-learning
 - · Engaging with internal and external faculty

"BUSINESS IS 90% PEOPLE" MR. DEEP C. ANAND





EXCELLENCE IN MANUFACTURING (EIM)

EIM drives & supports specialised excellence initiatives to develop world-class manufacturing standards and services across group companies

Leadership & **Technical Skilling**



- Visionary Leaders For Manufacturing (VLFM) programme was started by CII in partnership with the Japan International Cooperation Agency (JICA)
- Under the VLFM Umbrella, Visionary Small And Medium Enterprises (VSME) aims for win-win ties between customers and suppliers and to improve manufacturing processes of suppliers (quality, cost, delivery)
- Through VLFM, ANAND Senior Managers are given unique leadership perspectives
- Around 100 managers trained in VLFM since 2007
- Dedicated teams of ANAND engineers have helped around 600 suppliers since 2009

Future Ready



- Elevating skills in Industrie 4.0 (emerging technologies) via Artificial Intelligence (AI) & Machine Learning (MI) since 2021
- 75 personnel trained or undergoing training
- ANAND Visual Management Enabling integrated, digital & paperless factories via Industrie 4.0 applications
- Initiated design and deployment of Industrie 4.0 systems across ANAND

Zero Defects



- ANAND House of Quality (AHQ) -Groupwide initiative to improve quality in multiple areas
- Application of Six Sigma for Zero Defect Product launches via design for Six Sigma and defect elimination.
- Over 150 trained & certified belts





Manufacturing Excellence



- ANAND Heijunka Production System (AHPS)- Moving plants from traditional manufacturing to world- class practices - Cost of Quality- Preventive & holistic approach to reduce or eliminate Cost of Quality

- Safety of all employees is vital for all Group companies

ENVIRONMENTAL, SOCIAL, AND GOVERNANCE (ESG)

Governance is deeply anchored in safety, integrity, quality, and inclusivity. It is also premised on the belief that ethics is not a goal but a lived practice. By continuously cultivating a culture of trust, excellence, learning, and equity, we ensure our governance practices are rooted in values yet dynamic enough to meet changing needs.

Anjali Singh

Executive Chairperson, ANAND Group



Sustainability is fundamental to the way we do business across business segments, functions, and to activities related to CSR, philanthropy, or conservation. Whatever we do, we always keep an eye on the planet—from renewables to advanced technologies to cutting waste to planting trees and water harvesting.

Jaisal Singh

Vice Chairman, ANAND Executive Board Chairman, ANEVOLVE







Energy Management Systems (EMS)



Wind Turbine



Potable Organic Waste Composters(OWC)

COMMUNITY ENGAGEMENT

SNS Foundation (SNSF) was established in 1976 as the ANAND Group's CSR arm. Aligns with the United Nations' Sustainable Development Goals (SDGs). Aims to transform lives and promote environmental conservation.

Focus Areas

Education & Diversity



100+ partner schools in eight states

www.anandgroupindia.com

- Impacted 3.44 lakh school students, 50% female students
- · 680+ scholarships awarded to females for 3-year diploma engineering
- 150+ government school students secured state scholarships

Skill Development



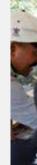
- 42,000+ trained youth (70% females)
- 70% placement success rate
- 600+ individuals groomed as entrepreneurs
- · Key focus on employability of persons with speech and hearing impairment
- Females trained in male-dominated trades of plumbing and two-wheeler auto technician

Health & Hygiene



- Addressed health needs of 27 lakh rural population
- Implementation partner for National Health Mission initiatives
- Key areas: HIV/AIDS, Reproductive & Child health, and Industrial health
- Mobile medical services







Community & Wildlife Conservation



- Facilitated ₹140mn micro credit for
- 1000+ Self Help Groups
- In Rajasthan:
- 100 sg.km. of wilderness protected
- 15k households benefit from
- sanitation services
- Healthcare for 1.2L+ livestock
- 60 individual leopards identified
- between 2013-20

MANAGEMENT & GOVERNANCE PURSUING ORGANISATIONAL TRANSPARENCY

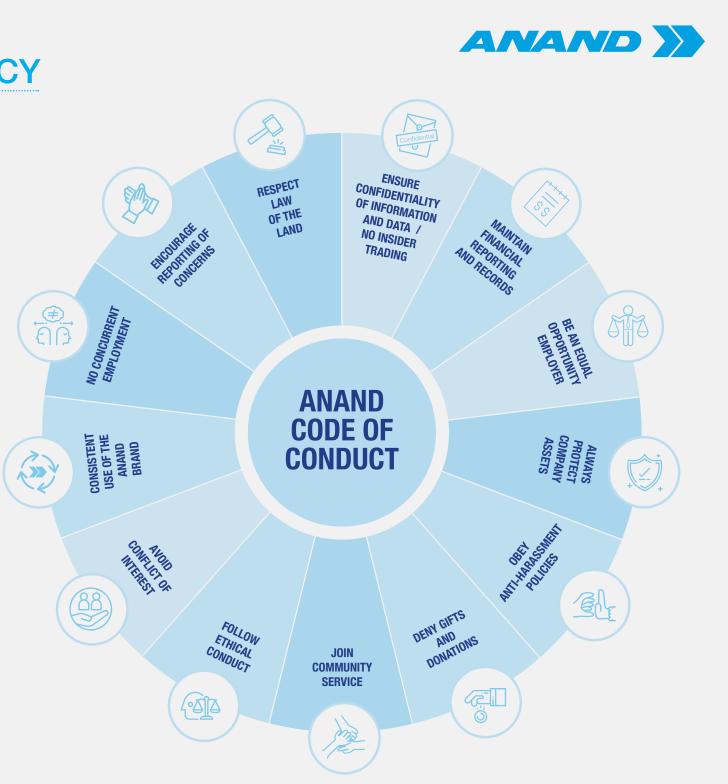
Ethics - Ethics forms a very important component of ANAND Group's belief and its practices. Employees, suppliers and vendors are encouraged and guided to maintain the highest level of ethical practices

- Group Ethics Committee
- Anonymous hot line facility through Integrity Matters

Inclusive work environment - Ensuring a safe, diverse, and supportive workplace for all employees. Any inappropriate behaviour is taken very seriously by a group-level internal committee, which is responsible for educating employees and evaluating any complaints fairly, comprehensively and in a timebound manner

360 Degree Feedback - ANAND is well known for its practice of transparency and formal feedback. It was one of the first companies to establish 360-degree feedback across all levels

Open Discussions - Encourage open discussions and dialogue as the main means to sort out differences and improve functioning



LIVING THE ANAND WAY



We Drive ANAND as a UNIFIED CORPORATE ENTITY We ASPIRE to be a WORLD-CLASS organisation We ENCOURAGE organisational transparency We Value INTEGRITY We Encourage INNOVATION We Nurture TALENT We Support continuous EDUCATION We Build TRUST and EMPOWER PEOPLE We PRACTICE open and HONEST COMMUNICATION We RECOGNISE and reward ACHIEVEMENT We Are an EQUAL opportunity employer We Are Committed to COMMUNITY ENGAGEMENT We Embrace SUSTAINABILITY









