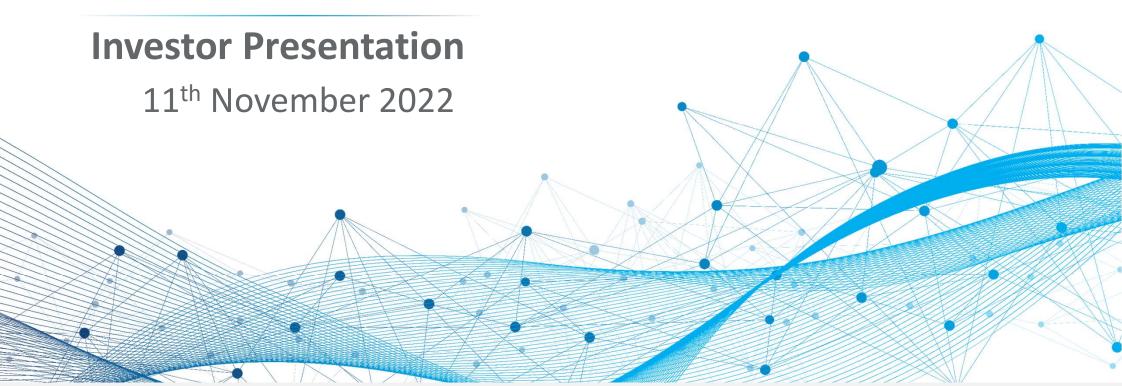


# **Gabriel India Ltd.**



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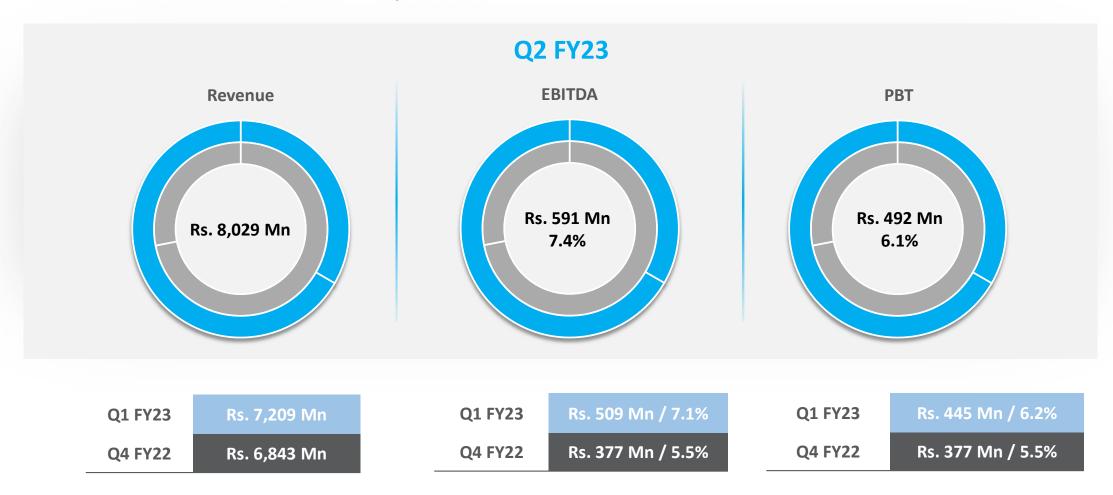




Q2 FY23 Result Update



# FINANCIAL HIGHLIGHTS – Q2 FY23





# FINANCIAL HIGHLIGHTS – Q2 FY23

#### Revenue

Rs. 8,029 Mn

as compared to Rs. 5,897 Mn in Q2 FY23 (Y-o-Y 36.1%)

#### **EBITDA**

Rs. 591 Mn (7.4%)

as compared to Rs. 430 Mn in Q2 FY23 (Y-o-Y 37.4%)

#### **PBT**

Rs. 492 Mn (6.1%)

as compared to Rs. 361 Mn Q2 FY23 (Y-o-Y 36.5%)

#### **Balance Sheet**

Net Cash position of Rs. 2,513 Mn

#### **Cash Flow**

Cash Flow from operations to the tune of Rs. 255 Mn as compared to Rs. 48 Mn inflow in Q1 FY23

### Capex

Capex incurred during the period Rs. 253 Mn



# **FINANCIAL HIGHLIGHTS – H1 FY23**

#### Revenue

Rs. 15,238 Mn

as compared to Rs.10,415 Mn in H1 FY23 (Y-o-Y 46.3%)

#### **EBITDA**

Rs. 1,099 Mn (7.2%)

as compared to Rs. 662Mn in H1 FY23 (Y-o-Y 66.1%)

#### **PBT**

Rs. 937 Mn (6.1%)

as compared to Rs. 519 Mn in H1 FY23 (Y-o-Y 80.6%)

#### **Balance Sheet**

Net Cash position of Rs. 2,513 Mn

#### **Cash Flow**

Cash Flow from operations to the tune of Rs. 255 Mn as compared to Rs. 297 Mn inflow in H1 FY22

### Capex

Capex incurred during the period Rs. 466 Mn



# **FINANCIAL TRACK RECORD**

P&L (Rs. Mn)	Q2 FY23	Q2 FY22	YoY	Q1 FY23	QoQ
Revenue from Operations	8,029	5,897	36.1%	7,209	11.4%
Gross Margin (%)	23.0%	24.0%	-1.0%	23.5%	-0.5%
EBITDA Margin (%)	7.4%	7.3%	0.1%	7.1%	0.3%
Net Margin (%)	4.6%	4.2%	0.4%	4.6%	0.0%

FY22	FY21	YoY
23,320	16,948	37.6%
23.4%	25.3%	-1.9%
6.3%	6.0%	0.3%
3.8%	3.6%	0.2%

Balance Sheet (Rs. Mn)	H1 FY23	H1 FY22	FY22	FY21
Net worth	8,198	7,239	7,668	6,963
Gross Debt	120	138	129	147
Liquid Investments	2,513	2,573	2,791	2,687
Fixed Assets	4,157	3,937	4,027	3,779

Key Performance Indicators	H1 FY23	H1 FY22	FY22	FY21
Net Working Capital (days)	21	17	17	19
ROIC (%)	33.1%	23.0%	26.1%	19.1%
Cash Flow from Operations Inflow/(Outflow)	255	297	965	2,039

#### H1 FY23 vs H1 FY22

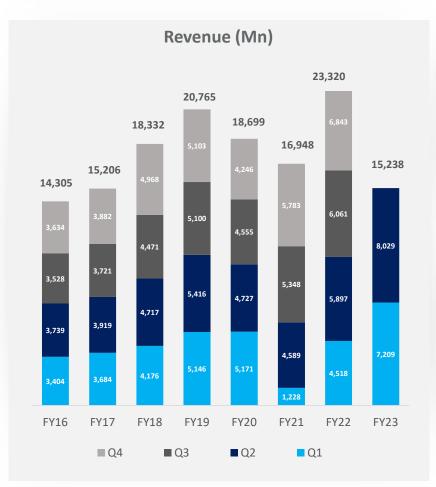


- $\rightarrow$  Strengthened Net worth
- ightarrow Maintenance of high liquidity
- → Better ROIC

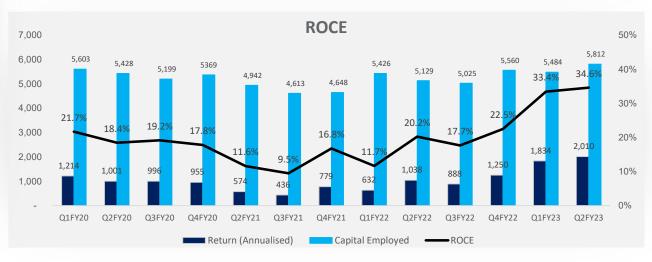




# **QUARTERLY PERFORMANCE TREND**









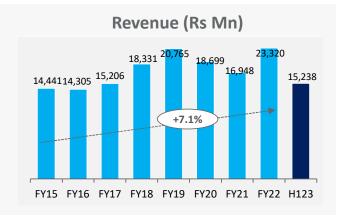
# **PROFIT & LOSS STATEMENT**

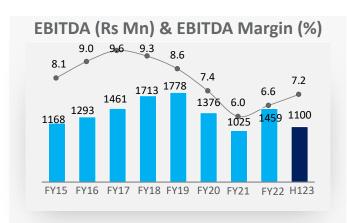
Particulars (Rs. Mn)	Q2 FY23	Q2 FY22	YoY	Q4 FY22	Q-o-Q	FY22	FY21	Y-o-Y
Revenue from Operations	8,029	5,897	36.1%	7,209	11.4%	23,320	16,948	37.6%
Raw Material	6,182	4,480		5,517		17,863	12,653	
Employee Expenses	455	397		441		1,597	1,474	
Other Expenses	800	590		743		2,401	1,796	
EBITDA	591	430	37.4%	509	16.2%	1,459	1,025	42.3%
Other Income	29	44		61		262	243	
Interest	11	15		14		43	65	
Depreciation	118	99		112		414	424	
PBT	492	361	36.5%	445	10.7%	1,265	779	62.3%
Tax	127	112		116		369	176	
PAT	366	249	46.7%	329	11.1%	895	603	48.5%
EPS	2.5	1.7		2.3		6.2	4.2	

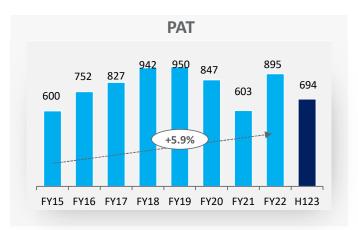
YOY: Despite of severe pressure on commodity and other inflationary increases, margins have been maintained.

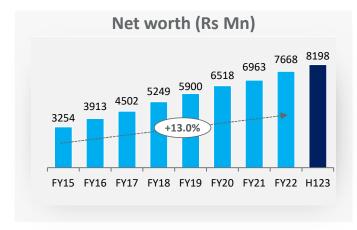


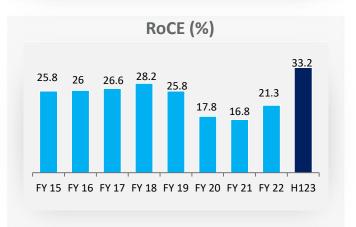
# **FINANCIAL TRACK RECORD**

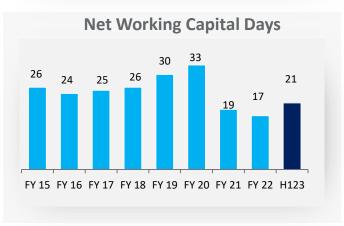












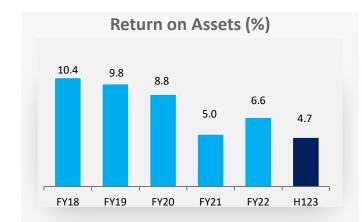
^Note: Financials for FY17-22 as per IND-AS



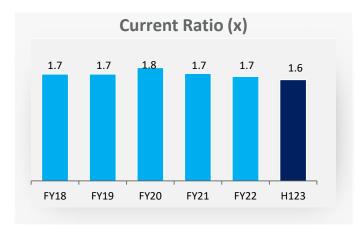
# **KEY RATIOS**

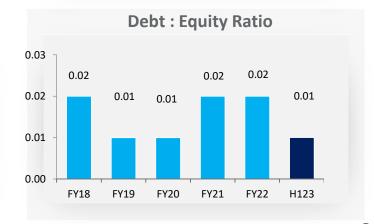
#### **Return on Equity (%)**

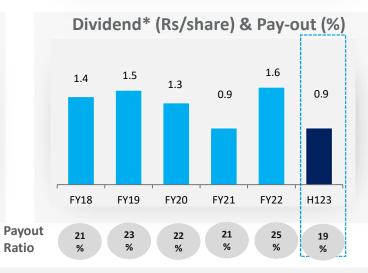












<sup>\*</sup>Dividend excluding Dividend Distribution Tax



# **REVENUE MIX (INC. TRADING)**



- CV volumes have started improving from Q2 FY21
- Improvement in CVR Volumes in Q2 FY23 (11%) compared to Q2 FY22 (10%)
- After market have increased from 12.1% (Q4 FY22) to 12.2% (Q2 FY23)



# YTD SEGMENT PERFORMANCE – 2W&3W (INCL. AM)

#### **Performance**

 Growth was primarily driven by efforts in terms of improving market share with key customers, higher efforts in terms of developing new products and on account of strong acceptance of end products in the market

#### **Recent Launches**

- TVS Motors Raider, Jupiter 125
- Mahindra 2W- Y4,Y5,J201 Bajaj Auto R107, CNG
- EV customers Various programs, OLA Electric, Ampere, Ather, Okinawa

#### **Market Update**

- As per SIAM data, the 2W sales grew by 8% YoY and 3W grew by 24 % YoY respectively in Q2 FY23
- Within the 2W segment, Scooters grew by 14%, Motorcycles grew by 7% and Mopeds de-grew by 34% in Q2 FY23

#### **Future Development**

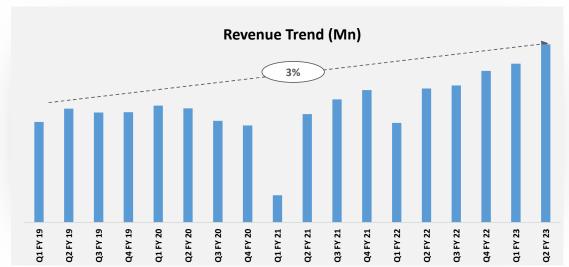
- Electric Vehicles
- 2W Okinawa, Ather, Ampere, Hero Electric
- 3W Bajaj, M&M, TI, Hero Cycles

#### **Top 3 Customers**

TVS Motors, Yamaha, Bajaj Auto



32% Market Share





# BRAND GABRIEL: WELL- ENTRENCHED AMONGST ALL 2W/3W EV PLAYERS







**OLA** ELECTRIC















**13%** 

Maharashtra's EV sales accounted for 13% of the overall share of EVs registered for the quarter

66%

GIL SOB in 2W sales

**85%** 

GIL growth in EV-2W segment FY 21-22 from FY 20-21

#### Top Models GIL presence

- 1. Okinawa praise
- 2. Ampere Magnus-ex
- 3. Hero optima
- 4. Ola S1 pro
- 5. Ather 450x
- 6. TVS iQube



# YTD SEGMENT PERFORMANCE - PASSENGER VEHICLES(INCL. AM)

#### **Performance**

 Segment observed growth with new launches within key customers and SUV segment gaining traction

#### **New Program**

Maruti Suzuki: YXA, YFG,YWD,Y0M

• Stellantis: CC21,eCC21

#### **Market Update**

- As per SIAM data, the sale of Passenger Vehicles grew by 38 % in Q2 FY23 over the same period last year
- Within Passenger Vehicles, the sales for Passenger Cars grew by 36%, Utility Vehicle grew by 40% & Vans grew by 35% YoY in Q2 FY23

#### **Future Development**

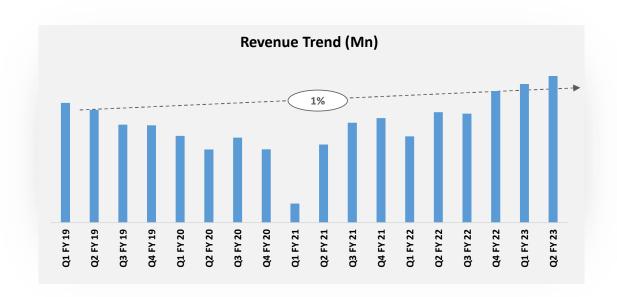
VW (1), TML (1), Stellantis (1), M&M (1)

#### **Top 3 Customers**

Maruti Suzuki, Volkswagen, Mahindra & Mahindra

22% % to Total Sales

23% Market Share





# YTD SEGMENT PERFORMANCE – COMMERCIAL VEHICLES (INCL. AM & RAILWAYS)

#### **Performance**

 Moderate growth coming back slowly reflecting in better production volumes by OEMs

#### **New Program**

Ashok Leyland- Phoenix, TML Intra & Mahindra New Bolero

#### **Market Update**

- As per SIAM data, the overall commercial vehicles segment registered a growth of 36% in Q2 FY23 as compared to Q2 FY22
- Medium & Heavy Commercial Vehicles (M&HCVs) sales grew by 43% YoY and Light Commercial Vehicles (LCVs) grew by 33% YoY in Q2 FY23

#### **Future Development**

- Volvo, JBM, New EV Customer
- DAF 2 programs

#### **Top 3 Customers**

Tata Motors, Mahindra & Mahindra, Ashok Leyland

11% % to Total Sales

89% Market Share





# **GABRIEL PRESENCE: RAILWAYS**

Manufacturing Facility: Chakan, Pune

**R&D** Centre: Pune

**Product Portfolio:** Damper for Rajdhani/Shatabdi Coach, ICF

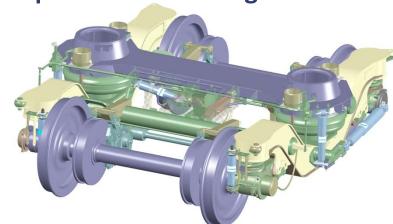
Conventional coach, EMU/MEMU Coach &

**Diesel Locomotive** 

1<sup>st</sup> Indigenous Company to develop damper for Rajdhani/ Shatabdi Coach(LHB)

& Vande Bharat Coach

# **Damper for Various Bogie of Railroad**



# **New Damper Introduced**







**ELECTRIC LOCOMOTIVE** 

# **Key Railway Customers**

























## **AFTERMARKET**

## Strong Brand Equity

- Brand "Gabriel" synonymous with shock absorbers
- Leadership since 60 years with market share > 40%

# **Extensive Distribution Network**

- 11 CFA locations & 700+ dealer network
- ~20,000+ retail outlets supported by effective sales force
- Present in the aftermarket segment across six continents

## Recent Highlights

- Achieved 24% of growth over H1 21-22 sales. Sale Q2 22-23 – 962 MINR.
- Exceeding budget continuously from last 16 months. (June,21 onwards)
- Completed successfully 4 IT Enablement projects.

## Widest Product Range

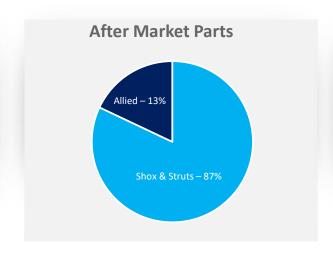
- Launched 109 SKU's in Q2 22-23.
- More than 1264 SKUs launched in last 5 years
- Continuous focus on expanding Product Portfolio

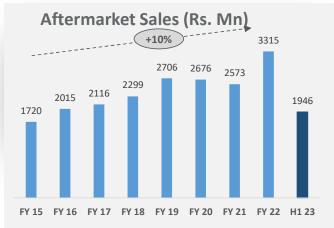
# Presence Through Allied Products

- Leveraging Brand Gabriel & Distribution Network for Allied products.
- 18 New Product lines launched successfully in recent years & 4 NPL are in pipeline.

#### Focus Areas & Outlook

- Develop more products for the core segment
- Increase sales through national channels
- Major focus in B & C class towns Appointed 28 channel partners in H1
- Leveraging Brand Gabriel by launching new product lines
- Emphasis on Elite Workshop Programme in 22-23 to strengthen the brand
- 4 IT projects Successfully implemented, 2 are in pipeline. Target to become 100% IT enabled in next 2 years
- Focus on Latin American & African markets for Quantum growth in Export's sales

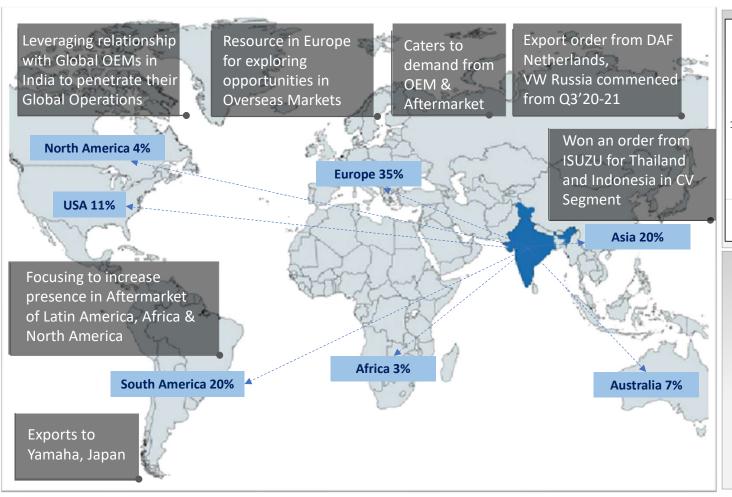


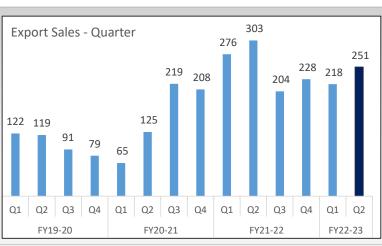






#### **CREATING GLOBAL PRESENCE THROUGH EXPORTS**









# **BALANCE SHEET**

Assets (Rs. Mn.)	Sept 22	Mar-22	Mar-21
Non-current assets	4,712	4,458	4,175
Current assets	10,222	9,073	7,780
Total Assets	14,934	13,531	11,955

Sept 22	IVIdI-ZZ	IVIAI-ZI
8,198	7,668	6,963
404	403	429
6332	5,460	4,563
14,934	13,531	11,955
	8,198 404 6332	404 403 6332 5,460

- Net Cash stood at Rs 2,513 Mn at the end of Sept'22
- Net Working Capital Days at 21 as compared to 17 same period last year
- Capex for H1'23 to the tune of Rs. 466 Mn

#### Capex for H1 23

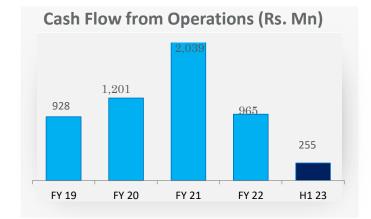
- Hosur NEST (Inhouse Outer tube Mfg.)
- Chakan Capacity Expansion

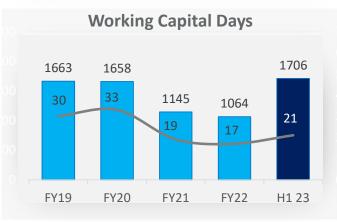
Equity and Liabilities

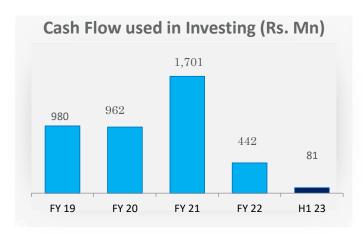
- Dewas Paint line
- Khandsa Capacity Expansion

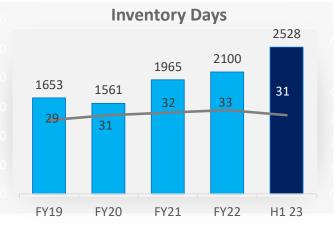


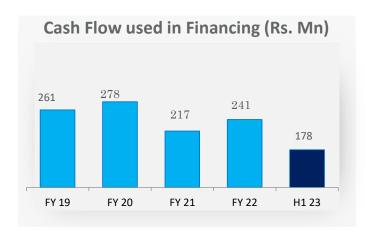
## **CASH FLOWS**

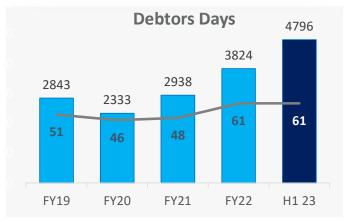








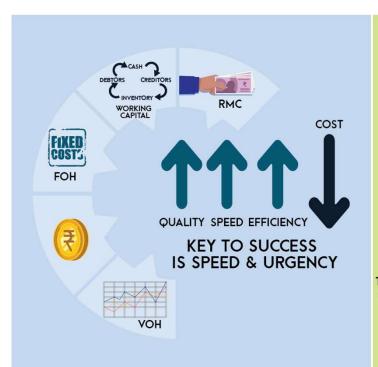


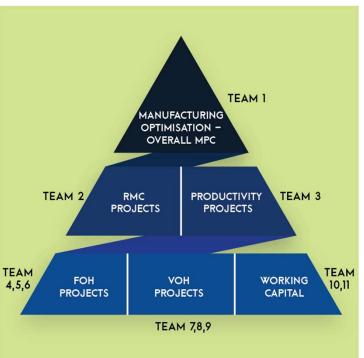


FY 21 - Days calculation basis 274 days (July 20 to Mar 21)



# **CORE 90**







# **CORE 90 COST REDUCTION DRIVE**



## **VISION 2025**







**Corporate Overview** 



## **GABRIEL AT A GLANCE**

#### **Corporate Profile**

- Incorporated in 1961
- Pioneer of Ride Control Products in India with state-of-the-art integrated operations
- Strong R&D focus, employing 60 specialists, highest in the industry
- Experienced, professional management team and Board of Directors
- Marquee clientele across all vehicle segments
- Market Leadership in Aftermarket
- Impetus on Sustainability and Environment: 1,896 MT Reduction in Carbon Footprint over last 7 years; 18% of power from renewable sources in FY22 from 0% in FY14
- Consistent dividend track record since FY 85-86

	Financial Strength (FY22)				
	Revenue	PAT	ROCE	Net Cash	
IN	IR 23,320 Mn	INR 895 Mn	21%	INR 2,791 Mr	





### **Key Metrics**

500+
New Product Additions

7+3(satellite plants)

Manufacturing Plants

25

Countries of Presence

75
Patents Filed

664

Distributors

3,829

Employees (Average)



# STRATEGIC MANUFACTURING FOOTPRINT



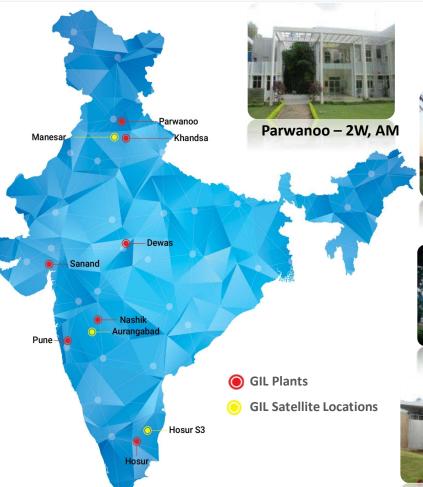
Khandsa - PV



Sanand - 2W,PV



Chakan - PV,CV,3W



Nashik - 2W,3W

Dewas - CV,AM, **Export** 



\*\*\*\*\*\*\*\*

Hosur - 2W,3W

Plant (Year of Commencement)	Clients
Parwanoo (2007)	TVS, Tata Motors, M&M
Khandsa (2007)	Maruti Suzuki, Honda Cars
Dewas (1992)	Tata Motors, M&M, Daimler, Force Motors, Ashok Leyland, VECV
Sanand (2010)	HMSI, Tata Motors
Chakan (1997)	Volkswagen, M&M, Toyota, Tata Motors, Bajaj Auto, Piaggio, DAF & Indian Railways
Nashik (1990)	Bajaj Auto, HMSI , Suzuki, Yamaha, Piaggio, M&M, Atul Auto
Hosur (1997)	TVS, HMSI, Royal Enfield, Yamaha, Suzuki, M&M, Ather, OLA

Proximity to OEMs Ensures Just-in-Time Supply As Per Demand While Rationalising Logistics Costs



## **COMPETITIVE ADVANTAGES**

# **Strong Parentage of Anand Group**

- Flagship company of ANAND Group, a one-stop solution provider for customers
- Leverage partnerships, systems, processes, governance and sustainability frameworks

# **Quality at Competitive Price**

- 7 state-of-the-art facilities in proximity to OEMs ensures just-in-time supply as per demand while rationalizing logistics costs
- Providing best quality products at reasonable cost

#### **6 Decades of Presence**

- Home grown ('Atmanirbhar') player with deep understanding of Indian market, road conditions, driver behavior
- Leverage huge knowledge database and highly experienced team
- Sustainable practices demonstrated with strong culture and customer-oriented approach

#### **#1 Brand in Aftermarket**

- Leadership with market share of >40% in India
- Strong brand recall
- Logistics network comprising 664 dealers and 12,000 retailers

# Strong Focus on R&D and Technology Partnerships

- Best-in-class R&D facilities in the country with 60 specialists providing customized solutions
- End-to-end capabilities from design, development, testing and validation
- Association with global technology partners
- Deep understanding of Indian conditions Roads, driver discipline & vehicle maintenance

#### Long Standing Client Relationships

- Only player with meaningful presence across all vehicle segments: 2/3W, PC, CV and Railways segments
- Diversification across products, customers and geographies



# **RELATIONSHIPS WITH MARQUEE OEM CUSTOMER BASE**









# ANAND COVID CARE | | SUPPORT INITIATIVES

# ANAND COVID CARE 24\*7 HELPLINE

One COVID helpline at Group level available 24\*7 to help with admission for COVID infected employees & their family members

# GROUP VACCINATION POLICY

Group Vaccination Policy - to ensure all ANAND Group employees are vaccinated for COVID-19 virus thereby ensuring safe & healthy workplace. Cost of vaccination to be borne by the company



# POSITIVE PULSE, A WELLNESS INITIATIVE

An initiative to provide our employees the access to personal online counselling support from trained psychologists to deal with difficult situations & build resilience

# ANAND SUPPORT FOR EMPLOYEES - WHO PASSED AWAY FIGHTING COVID-19

- Financial Support: Spouse or Parents
- Employment in Group: Spouse or Child
- Medical Insurance: Spouse & dependent children
- Education support: 2 children

# GABRIEL ANGELS SUPPORT INITIATIVE

Wellness community to support Gabriel Covid+ members in medical emergency, guidance & provide emotional support in these unprecedented times





### **SAFETY FOCUS**



- Collaboration for training with British Safety Council
- Dexterity Centre for induction training
- App Based abnormality reporting
- Online work permit monitoring

### SOPs clearly defined > Ensuring SPOC for activities with **Operational Safety**

**Standardization:** 

controls

at different levels of hierarchy

**Communication** 

#### **Training & Skill Development**

Developing skill to Mprovising ensure adherence to safety while working

#### **Continual Improvement**

existing methods to enhance safety

#### **Technology**

Using technology to reinforce safety aspects while working

#### **R&R** and Consequence management

> To inculcate positive safety culture



# **HUMAN RESOURCES**



Key Metrics	Mar' 22	Mar'21	Mar'20	Mar'19
Revenue per employee (Rs Cr)	0.58	0.43	0.51	0.53
Average employee experience (person years)	8.0	9.0	8.0	7.0
Investment in training programmes (Rs Cr)	1.05	0.42	2.21	1.45
Employees covered under training programmes (%)	73%	78%	80%	65%



# "GREAT PLACE TO WORK" – FIVE CONSECUTIVE YEARS

#### 2019

 Rank #90 among Top 100 Companies to work for in India

#### 2017

- Ranked #2 in Auto & Auto Component Industry
- Rank #52 among Top 100 Companies to work for in India

#### 2015

- Ranked #2 in Auto Component Industry
- Rank #43 among Top 50 Companies to work for in India

#### 2018

- Rank #89 among Top 100 Companies to work for in India
- Ranked in Top 25 workplaces in manufacturing in India

#### 2016

- Ranked #3 in Auto Component Industry
- Rank #70 among Top 100Companies to work for in India

#### 2012

- Ranked #3 in Auto Component Industry
- Recognized among the Best Companies in its Industry









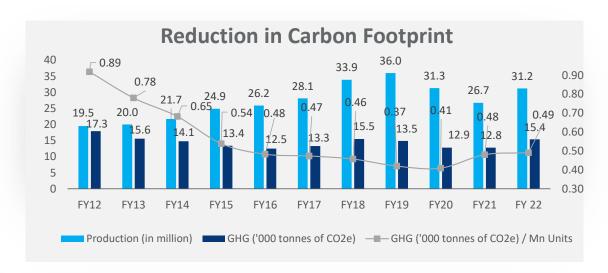


## **SUSTAINABILITY**





"Sustainability Award – Automotive and Farm Division" from Mahindra in FY18



- Reducing energy consumption per unit of shock absorber through reduction in manufacturing losses
- 5,462 MT reduction in carbon footprint since FY12
- Invested in solar rooftops across manufacturing plants with a capacity of 1.54 MW
- Invested in group captive wind power plant to source renewable power at Hosur of 3.6 million units annually.
- 18% of power from renewable sources from 0% in FY14



# **SUSTAINABILITY REPORT LAUNCH**



# GABRIEL Launches its First 'Sustainability Report' for 2021-22

Pillar	Focus Area	Ambition			
Governing Integrity	Cyber Security	By 2023, all sites to be ISO 27001 certified			
	Ethical Business conduct	By 2024, train all employees on Human Rights issues.			
Abating Environmental Impact	Waste Management	By 2025, all sites to achieve Zero Waste to Landfill status			
F	Water Stewardship	Water Neutrality operations by 2025			
	Climate Resilience	By 2025, 50% of the energy needs to be met from renewable sources			
		Carbon Neutrality operations by 2025			
Enhancing Stakeholder Interests	Occupational Health and Safety	Zero Injuries and Zero accidents			
	5.2.5.0	By 2027, achieve 36 safety training hours per employee.			
	Employee Engagement	By 2025, achieve a minimum score of 80% on the employee engagement survey			
	Sustainable Supply Chain	By 2025, audit all Tier I suppliers on ESG criteria.			
	Diversity and Inclusion	Increase gender diversity to 25% females across employees including OE by 2025			
Elevating Product Sustainability	Product Stewardship	By 2027, 50% of R&D and capital expenditure on Innovative and Sustainable Product.			



# **ACHIEVING ENGINEERING EXCELLENCE**

Designed & Developed Remote
Canister Shock Absorber

Shock Absorbers with Floating Piston

Shock Absorber with Hollow Piston Rod

Robotic Assembly line



Laser Welding Technology, Friction Welding Technology, Water based Autophoretic Paint System

Adjustable Electronic-Hydraulic Shock Absorber for a leading SUV vehicle in Aftermarket

Zero Discharge Chrome Plating

Shock Absorbers for High Speed Railway Trains – LHB & Vande Bharat Coaches

**Many Firsts** 



# R&D, INNOVATION AND TECHNOLOGY: ESSENTIAL COMPONENTS FOR STRATEGIC EVOLUTION

At Gabriel India, our constant endeavors towards investing in R&D, innovation and technology are considered integral to our continuous improvement process.

Our R&D technology centres at Hosur and Chakan (recently launched) are recognised by the Department of Scientific and Industrial Research (DSIR), part of the Ministry of Science and Technology.

#### END-TO-END PRODUCT DEVELOPMENT CAPABILITIES



#### **KEY FOCUS AREAS**



Product Technology



Process Technology



Testing and Validation



Integrating People with Technology

75
Patent Filed

60
R&D Specialists

# **ELEMENTS OF 3-PILLARS** PRODUCT RELIABILITY load load data acquisition (RLD) RLDA Based Testing Testing Facility Upgradation Design Evaluation for Consistency PRODUCT TECHNOLOGY New Products . Product Features Innovation • E-assisted Products PRODUCT KNOW-HOW Vehicle Dynamics - Model Based Simulation - Processes Automation · Vehicle Interfaces · Failure Modes and Causes · Sensitivity Analysis



# GABRIEL TECH CENTRE: POWERING OUR FUTURE, DRIVING POSSIBILITIES



Chakan

<u>Technology Collaboration:</u>







Hosur

<u>Technology Collaboration:</u>

Yamaha Motor Hydraulic System Company Limited (formerly SOQI), Japan

- In-house facility for customers for ride tuning of vehicles
- Advanced damper technology for the enhanced user experience
- CO2 footprint reduction through product light weighting and use of green technologies
- Virtual analysis for structural durability assessment of components
- Implementation of product life cycle management (PLM) to increase the reuse of existing components & to improve productivity
- NVH measurement and reduction techniques to address noise issues in the new generation vehicles



# **CSR INITIATIVES 2021-22**

Focus Area	Parwanoo	Gurugram	Dewas	Jawai	Nashik	Rewari
Education	Scholarships: Seven girls (3-7yrs.) to pursue education at ANAND School	-	MEDHAVI Scholarships: Support 11 matriculate girls to complete their Diploma in Mech. Engg.	Provide education to 350+ school students from govt./low grade private schools who are at risk of dropping out due to prolonged school closure on account of the pandemic infrastructure development for School		-
Skill Development	-	Skill 500+ female youth and women aged 18 — 5S years in NSDC approved job roles of Asst Beauty Therapist, Self Employed Tailor etc.	Skill 45 youth (male & female) in NSDC's Healthcare Sector Skill Council job role of Home Health Alde and ensure jobs for 80% trained	-	-	Skill 500+ female youth and women aged 18 — 55 years in NSDC approved job roles of Asst. Beauty
Health & Hygiene	Maintain two public parks in partnership with Municipal Council, Parwanoo & Dept. of Forest, Solan	Support CII-ACMA- YBLF in setting up a 50-bed COVID Care Centre	-	Provide mobile medical services as preventive health care to 6000+ rural population living in villages around JAWAI Leopard Camp Provide daily sanitation services of sweeping of village lanes, regular collection and disposal of garbage from 1270 households	Support Govt. Health Facilities to enhance access and availability of drinking water for 272 households of upcoming model village Rohile Construction of dining shed at Tribal Residential School, Village Rohile	-
Community Conservation	-	-	Facilitate bank credit for 50 self help group members to initiate livelihood activity and encourage them to adopt 'Gangama Mandal' form of nutrition farming	-	-	-

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# **BOARD OF DIRECTORS**



Anjali Singh
Executive Chairperson
Gabriel India



Manoj Kolhatkar Managing Director Gabriel India



Atul Jaggi Deputy Managing Director Gabriel India



Jagdish Kumar Group President & Group CFO ANAND Group



Aditya Vij Non-Executive Independent Director



Pradeep Banerjee
Non-Executive
Independent Director



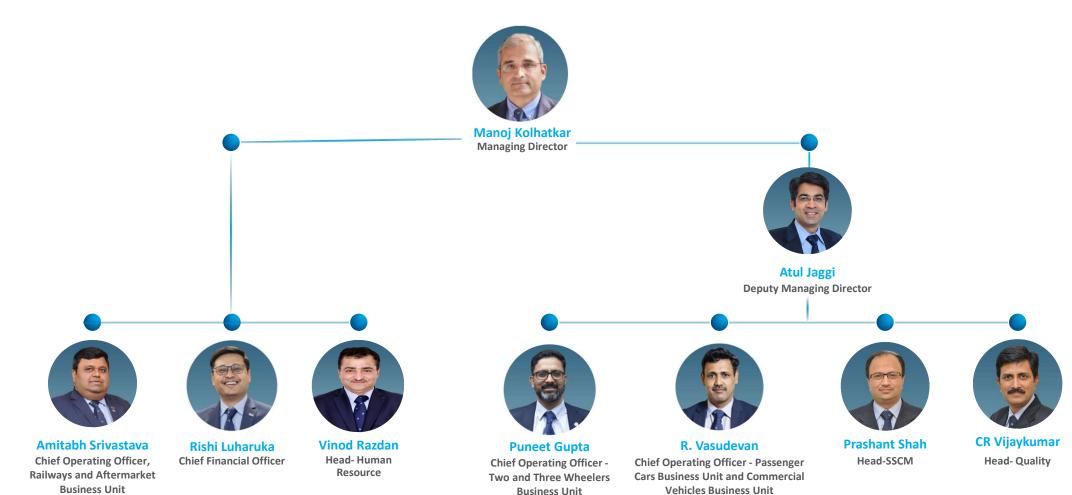
Matangi Gowrishankar Non-Executive Independent Director



Pallavi Joshi Bakhru Non-Executive Independent Director



# **EXECUTIVE LEADERSHIP**





# **CUSTOMER AWARDS & ACCOLADES**



Special Award by Volvo
Eicher Commercial Vehicles
Limited





**Company** 







Supplier Samrat National runner up in Proprietary







# **INDUSTRY AWARDS & ACCOLADES**



**Confederation of Indian Industry** 

Gold award in Restorative category for presenting a case study at 41<sup>st</sup> CII National Kai-zen Competition



45th International Convention Gabriel India, Nashik received Platinum Award by ICQCC Dhaka



Gold in Manufacturing Excellence in Very Large Category by Automotive Components Manufacturers Association



Winner of the Kaizen Competition at
National Level by Automotive Components
Manufacturers Association



**Confederation of Indian Industry** 

Gold Awards in Low-Cost Automation by Confederation of Indian Industry



Gold Award QC Competition by Quality
Circle Forum of India





**Strategy Going Ahead** 



# **GROWTH STRATEGIES**



#### **Financial Worthiness**

- Debt reduction
- Break even point (BEP) reduction
- Simplification of parts
- Automation

#### **Customer Focus**

- Enhancing customer delight and deepening relationships
- Collaboration and product co-development

#### **Aftermarket**

- Product development
- Expanding reach
- Exports focus

## **Technology & Innovation**

- Improvement in quality
- R & D focus
- Sustainable manufacturing
- Innovation culture

**Customer & Product Focus, Aftermarket Expansion and Export Push** 



# **STRENGTHENING FOCUS AREAS**



# **Cultural Transformation**

- Increasing organizational competencies and process orientation
- Regular trainings focused on talent development and leadership development with the help of ANAND University
- Promote equal opportunity and diversity
- Internal culture of collaboration, execution and accountability



#### **Sustainability**

- Reducing energy consumption per unit
- Using / improving energy efficiency using LED lighting technology at its plants, saving energy & reducing carbon footprint
- Installation of renewable sources of energy at various plants



# Financial Robustness

- Leverage brand and diverse product portfolio to drive growth
- Focus on driving operational efficiencies, judicious allocation of capital while maintaining a lean balance sheet



# Manufacturing Excellence

- Customer centricity
- Deepening competence, enhancing product quality and expanding product portfolio
- Adopted ANAND House of Quality Culture
- Driving increased asset utilization



# Research & Development

- Investments in robust testing infrastructure to enhance value proposition to customers at compelling price
- Collaborations with global technology partners

To be amongst the 'Top 5 shock absorber manufacturers in the world'



## For further information, please contact:

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